

Core Program for New Managers: 6 Weeks

This cutting edge learning journey develops effective new managers by enabling them to adopt the mindset shift and skill sets that will be critical to their success and the success of the teams they lead. Participants will enhance their personal and team performance through developing a strategic and tactical plan. They will learn to be agile and to adjust their plan as organizational objectives shift and the environment changes.

| ADOPT A LEADER'S MINDSET | BUILD YOUR MANAGEMENT TOOLKIT | EXECUTE WITH AGILITY |
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| Mindset is something you do. Build a Leader's Mindset by acting as a Leader acts | Develop the leadership capabilities most critical to success | Help your team move at the speed of business through continually aligning and adjusting |







Curriculum: Week by Week

MODULE

One: Clarify Your Priorities

Video Lessons: 45 Minutes Assignments: 80 Minutes Meet with Your Manager: 30 Minutes

Two: Assess Your Situation

Video Lessons: 30 Minutes Assignments: 70 Minutes Scheduled Run Live Event 60 Minutes

Three: Plan Your Quick Win

Video Lessons: 30 Minutes Assignments: 110 Minutes

- LECTURES [VIDEOS]
- The Importance of Agile Leadership
- The Power of Leaderful Organizations
- Adopting a Strategic Lens
- · Advancing Org's Strategy and Objectives
- Connecting with Your Team
- Managing Team's Emotional Journey
- Managing Up and Down
- Working Across the Organization
- What Does It Mean to Be a Manager Today?
- Overcoming imposter Syndrome
- Demonstrating Value ASAP
- Setting Priorities
- · Making Time for Strategy
- Understanding and Transmitting the Culture of Your Organization
- · Jacob Van Zanten & KLM Flight Disaster
- Hospital-Acquire Infection Example
- Finding Your Mission as a Leader

 The Difference Between a Manager and an Individual Contributor

- Managing Your Time
- Balancing Getting Things Done with Developing
 Your Team
- Keeping Your Team on Track
- Analyzing Risk
- Driving Results
- Creating an Action Plan
- Building Your Personal Brand

Using opportunities you have identified, focus on 'what matters most now' to define actionable priorities as you assess risks and work toward goals. Ensure your team has clear expectations and targets.

KEY LEARNING

Explore how today's leaders create value, recognize that what got you here won't take you forward, and develop strategic vision with your manager and your team.

Learn how to assess your situation, keep organizational imperatives top of mind, and identify areas for immediate progress against key metrics.





Curriculum: Week by Week (cont.)

MODULE

Four: Create the Conditions for Success

Video Lessons: 30 Minutes Assignments: 45 Minutes Scheduled Run Live Event 60 Minutes

Five: Enable Your Team

Video Lessons: 25 Minutes Assignments: 120 Minutes

As Relevant, One of the following: Lead a Coaching Conversation, Challenging Conversation, or Developmental Delegation 30 Minutes*

LECTURES [VIDEOS]

- Effective Coaching
- Mastering Delegation
- Having Difficult Conversations
- The Agility Loop
- Dealing With Stress
- Managing Across Differences
- Treating Your Employees Like Individuals
- Managing Without Being a Micromanager
- Managing People More Experienced Than You
- Running Meetings Now That You're the Boss

KEY LEARNING

Take time to ensure that your team is supported in their development as you prepare to deliver feedback and coach to your team members. Navigate your own emotional journey as a leader.

Support your team by delivering the feedback they require to thrive. Engage your team and manage effectively by carrying out a development delegation, coaching, or engaging in a challenging conversation.

Six: Continue Your Journey

Video Lessons: 35 Minutes Assignments: 60 Minutes Meet with Your Manager: 30 Minutes Scheduled Run Live Event: 60 Minutes

- Communicating Effectively
- What to Do When Leadership Changes Direction
- What to Do When Your Team Slips Behind Schedule
- Learning from Your Wins and Losses
- Recovering from a Misstep
- Getting Buy-In from Your Team
- Sense-Making and the North Star

Reflect, consider how you've leaned into the role, and define how you and your team will continue to advance strategic goals and key metrics as priorities change.





Deliverable: Leadership Plan

The Leadership Plan guides participants through a strategic and tactical evaluation and planning process they will use to enhance personal and team performance, by:

- Assessing current conditions and priorities
- Completing a "Line of Sight" and SWOT Analyses
- · Identifying stakeholders and management priorities

- Establishing roles and goals for one's self and team
- Developing a leadership mission and personal brand
- Managing your Whole Self... and more



